

Business Analysis: The *BABOK*[®] Way - 2 Day

*PDU*s - 14

PMI's Talent Triangle Breakdown

Technical - 14.00

PMI's Certification Breakdown

PMP/PgMP - 14.00

PMI-PBA - 14.00

Course Description: *Business Analysis: The BABOK Way* is a two-day course which will provide foundational skills in business analysis. Students will learn the basic roles of stakeholders and how to gather real requirements from each stakeholder; allow requirements gathering to influence the business case; and use communication techniques to strengthen stakeholder relationships throughout the entire project process. The course aligns with *A Guide to Business Analysis Body of Knowledge (BABOK[®]), 2nd edition*.

Method of teaching: *Students will use discussion, cases, and group activities to facilitate the course.*

Course Objectives:

Objective 1: Discuss the history of business analysis

- Analyze how business processes may be improved
- Examine the systems development life cycle

Objective 2: Identify stakeholders and their roles

- Define the business analyst role
- Define business analyst competencies

Objective 3: List and define *BABOK*[®]'s knowledge areas

- Define key terms used in business analysis
- Define and detail business analysis planning and monitoring

Objective 4: Discuss estimation techniques

- Examine decision analysis, financial analysis, and risk analysis

- Define and detail business analysis elicitation
- Develop techniques for conducting elicitation

Objective 5: Define and detail requirements management and communication

- Discover techniques for managing requirements traceability
- Define and detail enterprise analysis
- Define business need
- Define and model approaches including waterfall, vee, agile, rad, legacy, prototype, evolutionary, and spiral
- Define business case
- Define and detail requirements analysis
- Examine techniques for prioritizing requirements
- Analyze models for requirement analysis
- Define and detail solution assessment and validation
- Discuss validation techniques