Business Analysis: The BABOK® Way - 2 Day

PDUs - 14

PMI's Talent Triangle Breakdown
Technical - 14.00

PMI's Certification Breakdown
PMP - 14.00
PMI-PBA - 14.00

Course Description: Business Analysis: The BABOK Way is a two-day course which will provide foundational skills in business analysis. Students will learn the basic roles of stakeholders and how to gather real requirements from each stakeholder; allow requirements gathering to influence the business case; and use communication techniques to strengthen stakeholder relationships throughout the entire project process. The course aligns with A Guide to Business Analysis Body of Knowledge (BABOK®), 2nd edition.

Course Objectives:

Objective 1: Discuss the history of business analysis
• Analyze how business processes may be improved
• Examine the systems development life cycle

Objective 2: Identify stakeholders and their roles
• Define the business analyst role
• Define business analyst competencies

Objective 3: List and define BABOK®’s knowledge areas
• Define key terms used in business analysis
• Define and detail business analysis planning and monitoring

Objective 4: Discuss estimation techniques
• Examine decision analysis, financial analysis, and risk analysis
• Define and detail business analysis elicitation
• Develop techniques for conducting elicitation

Objective 5: Define and detail requirements management and communication
• Discover techniques for managing requirements traceability
• Define and detail enterprise analysis
• Define business need
• Define and model approaches including waterfall, vee, agile, rad, legacy, prototype, evolutionary, and spiral
• Define business case
• Define and detail requirements analysis
• Examine techniques for prioritizing requirements
• Analyze models for requirement analysis
• Define and detail solution assessment and validation
• Discuss validation techniques

Method of teaching: Students will use discussion, cases, and group activities to facilitate the course.