MILESTONE Providing Stepping Stones Along the Path to Success



9 C'S OF QUALITY To have effective quality control in a project, the entire company must be involved. We must change the mindset of the company so that the separate parts of the company are looked at through the eyes of quality. This will require cooperation from everyone by working together. The Nine C's of Quality can help control the quality of a project.

Customer awareness

Be aware of your internal and external customers and be aware of different levels of customers like direct and indirect recipients. Knowing who your customers are will help guide the quality standards. The Stakeholder Analysis will identify your stakeholders and the level of awareness required.

Communication

Communicating with the customer provides a relationship that is essential to determine the requirements and expectations of the product or service. This communication sets the expectations for quality levels. Communication should be continuous throughout the project and not just during the initial interview process.

Cost avoidance

Limit expenditures to those which are for the necessary work of the project. Avoid wasting time and materials by providing the appropriate level of quality required by the project. Don't add to the project more than the customer desires.

Contribution analysis

This analysis compares actual actions to planned actions and uses metrics to measure contributions. Checking for variances will help monitor that the project is on track. Be sure that the metrics used are quantitative and not subjective.

Controls

Use checks and balances to ensure the project is progressing as planned. Verify that work is being completed within the bounds of approved variances and identify variances that need management action. No project runs 100% on time, budget, etc. There will be some variations, so you must understand the acceptable range of variance for the project.

Coordination

Ensure all stakeholders are informed of activities. A RACI chart is helpful to keep track of the levels of contribution each stakeholder has. Having a good relationship with your stakeholders will aid in getting instant feedback when necessary.

Competence

Understand the physical and mental capacity of the project team to perform the work. What is their knowledge level? What skills do they possess? What is their attitude toward the project?

Commitment

The project team should be dedicated to performing all accepted tasks within the time frame allotted. This may be because some team members are overcommitted to the number of projects they can handle, and they are spread too thin. Management can help by prioritizing the projects and communicating that to the teams.

Cooperation

Make every effort to work with others in an open and supportive manner. Emphasize to your team the importance of assisting fellow workers, being receptive to the boss's instructions, and being friendly to others.

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1 PDU

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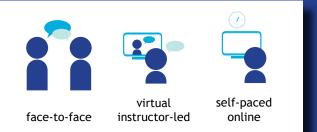




United Nations

PROJECT QUALITY ASSURANCE, MONITORING, AND AUDITING - 2 DAY

PDUs - 13 <u>PMI's Talent Triangle Breakdown</u> Ways of Working - 13.00



Course Description: In this two-day course, participants will focus on issues such as how to maintain quality by using audits and evaluations for monitoring purposes. Quality theories taught by Drs. Deming and Juran will be included as foundations for implementing new quality initiatives. In addition, several types of project audits will be explored as a means of controlling the project with more efficiency. This course will follow one or more of Project Management Institute's knowledge areas of the *PMBOK*[®] *Guide*.

Course Objectives:

Objective 1: Examine continuous process improvement for project processes

Discuss five key checkpoints for quality management Analyze the mainline quality and monitoring processes Analyze the specific actions to improve quality Discuss quantitative measurements Examine the six general types of cost

Objective 2: Analyze the tools for quality control

Evaluate Deming's 14 points to maintaining quality Identify Juran's 10 symptoms to quality problems Define the three major processes of project quality management Examine the process of quality assurance List the nine C's of quality Evaluate the four steps to Force Field Analysis Discuss seven keys to problem solving implementation

Objective 3: Examine benefits of project auditing

Analyze project performance audit Examine customer acceptance audit Discuss methods for making recommendations Compare recording techniques for making recommendations Develop project audit performance points

Objective 4: Discuss recovery assessment process and model Examine recovery indicators Examine a project recovery plan Discuss recovery lessons learned



DR. KEITH MATHIS, PMP, PMI-ACP, CSP-SM, CSP-PO Wanda Mathis, M.Ed. PMI-ACP

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