# MILESTONE

Providing Stepping Stones Along the Path to Success



IMPROVING INTERNAL CUSTOMER SERVICE

According to Anne Swartzlander, author of <u>Serving Internal and External Customers</u>, "Customer service is the behaviors and attitudes of a company and its personnel toward customers during all interactions and communication with them." Exceptional customer service is consistently meeting and exceeding customers' needs and expectations. It's a philosophy, not a job or a department.

It's easy to think about who our external customers are: consumers, retailers, manufacturers, hospitals, the government. Often our focus is on how to make relationships with these customers better. However, there is another group of people who we need to consider. Those are our internal customers.

Internal customers are every employee within your organization. This includes the frontline workers, department/support employees, and management. Ms. Swartzlander goes on to say that "Exceptional customer service cannot be delivered to external customers unless all employees provide support to each other."

In order to provide exceptional customer service and to create and maintain loyal relationships with customers, a customer-first philosophy must exist among all people in an organization. The organization must realize that every employee ultimately serves customers. In the book <u>Service America</u>, Karl Albrecht explains that "If you are not serving the customer, you'd better be serving someone who is."

One way to make sure external customers are well taken care of is to provide exceptional service to customers within the company, the internal customers. What are some things that can be done to improve internal customer service? **Begin discussing the concerns with internal customers** 

If you take time to talk to (and listen!) to your internal customers, you will find they have great ideas on what areas need improved upon and probably have some suggestions on how to accomplish it.

Take a survey of what the internal customer thinks is important
Once you have a list of areas that internal customers feel need improving, send out a survey to prioritize it.

Examine where the gaps are and what can be done to bridge those gaps
After prioritizing the issues, start at the top. Look at the number one concern
and see what can be done about it.

Collect data that will assist you in driving customer service to a higher level As you've been talking to your internal customers, it's possible that several suggestions have already been given on ways to fix the concern. Collect more information to determine which ideas are viable options.

### Analyze the data for gaps and discuss ways for meeting unmet needs of the customer

When analyzing these options, one may jump out as the first to implement. Before execution, discuss the plan with internal customers to ensure that their needs will be met.

Remember, happy employees result in happy customers!

Join Dr. Mathis on Monday, October 4 for our free *Distressed Projects* webinar. If you cannot attend, a replay link will be sent out after the webinar To register, go to **www.themathisgroup.com/webinars**.

UPCOMING
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DISTRESSED
PROJECTS
MONDAY,
OCTOBER 4

10:00 - 11:00 AM CST
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OF THIS COURSE
FAA

# SERVING INTERNAL CUSTOMERS THROUGH OUTSTANDING CUSTOMER SERVICE - 1 DAY

### How to Deliver and Exceed Internal Customer Service Expectations



Course Description: This one-day course will examine the internal customer service process. Each participant will be taught ways to impact the internal customer with higher quality service. This course will focus on why one should deliver outstanding internal customer service and how it makes the organization run more effectively. Participants will learn how to determine who is in their customer service chain, and how to handle abusive techniques from others who are angry and intimidating.

### **Course Objectives:**

#### **Objective 1: Define customer service**

Compare internal and external customer service

Discuss exceptional internal customer service

Discuss the internal organizational culture

Compare good and bad attitudes which impact internal customer service

Discuss the internal customer service chain

Create an internal customer service process/interaction chain

Assess how to understand and manage customer expectations

Discuss how stereotyping hurts internal customers service

Analyze measuring techniques for determining where internal customer service is now

Discuss how internal customer service influences employee communication

### Objective 2: Identify defusing techniques for angry internal customers

Discuss why people use abusive and hostile actions
Create benefits of counter attacking when attacked
Create benefits of not counter attacking when attacked
Examine self-control techniques
Create limits for abusive behavior
Discuss unacceptable behavior
Create and enforce limits from abusive behavior

#### Objective 3: Develop an internal customer service baseline

Create service standards

Compare actual performance versus the standard

Discuss barriers which prevent internal workers from providing fantastic customer service

Formulate checkpoints to verify integration of customer service





Providing quality, customized training and consulting services that inspire, educate, and equip organizations to be better tomorrow than they are today.

## DR. KEITH MATHIS, PMP, PMI-ACP, CSM WANDA MATHIS, M.ED. PMI-ACP

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LEADERSHIP

CUSTOMER SERVICE

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The Mathis Group provides training and consulting that will impact the organization and individual while maintaining an outstanding reputation for success and integrity.

### VALUES STATEMENT

Every person has worth and should be treated with respect.

- Curriculum Design
- Project Management
- Organizational Behavior and Development
  - Management

### **AREAS OF EXPERTISE**

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