

# MILESTONE

*Providing Stepping Stones  
Along the Path to Success*



A WOMAN-OWNED  
SMALL BUSINESS

PMBOK® 7<sup>TH</sup> EDITION  
OVERVIEW

Since 1996, the *Project Management Body of Knowledge (PMBOK® Guide)* has served as a best practices standard in the project management community. The first edition of the *PMBOK® Guide* was published by Project Management Institute (PMI®) after 15 years of research, consultation, surveys, and revisions as a means to have an official resource to document the procedures and concepts of project management.

Every four to five years, PMI® has released a new edition of the *PMBOK® Guide*. In 2021, the seventh edition was released. With each edition comes more detailed content and information that will help project managers run successful projects. In the beginning, each edition focused on the 5 process groups and 10 knowledge areas, along with the inputs, outputs, tools, and techniques of each. Version seven, however, is bringing some major changes.

PMI® has moved from the 5 Process Groups and 10 Knowledge Areas to 12 Project Management Principles and 8 Performance Domains. This shifted from a process-based standard to a principles-based one to focus more on outcomes instead of deliverables. These performance domains “represent a project management system of interactive, interrelated, and interdependent management capabilities that work in unison to achieve desired project outcomes.”

Previous editions had an emphasis on the “how” of project management instead of the “what” and “why.” The project management principles of the *PMBOK® Guide - 7th edition* are used to guide mindsets, actions, and behaviors.

For example, through a principles-based approach, when a change comes along the project team will view it with a whole system mindset instead of just the performance domain in which it occurred. With this in mind, using the *PMBOK® Guide - 7th edition* as a standard is useful for any project (instead of just most projects, most of the time), and it can be utilized by anyone involved with the project (instead of just the project manager).

The *PMBOK® Guide - 6th edition* began offering Tailoring Considerations for each knowledge area. This brief section gave a reference of how to select the correct processes, inputs, tools, techniques, etc. necessary for your unique project. In the *PMBOK® Guide - 7th edition*, specific tailoring processes are given for every aspect of the project.

Another added section to the *PMBOK® Guide - 7th edition* is the inclusion of Models, Methods, and Artifacts. This section gives a high-level description of frequently used models, methods, and artifacts that are beneficial when managing projects. While it is not exhaustive, this section makes a project team aware of the resources available.

Although there are many changes to how the important project management material is presented in the *PMBOK® Guide - 7th edition*, the core information has remained unchanged. This is still a fantastic standard to lean on to run successful projects.

Project Management Institute, *A Guide to the Project Management Body of Knowledge, (PMBOK® Guide)* – Seventh Edition, Project Management Institute Inc., 2021.  
[www.pmi.org/pmbok-guide-standards/about/current-projects](http://www.pmi.org/pmbok-guide-standards/about/current-projects)

Join Dr. Mathis on Tuesday, May 10 for our free *PMBOK® 7th Edition Overview* webinar. If you cannot attend, a replay link will be sent out after the webinar. To register, go to [www.themathisgroup.com/webinars](http://www.themathisgroup.com/webinars).

## UPCOMING FREE WEBINAR

### PMBOK® 7<sup>TH</sup> EDITION OVERVIEW

TUESDAY,  
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10:00 - 11:00 AM CST

1 PDU

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# UNLEASHING THE POWER OF THE PMBOK® GUIDE - 7<sup>TH</sup> EDITION IN THE ORGANIZATION - 2 DAY

***PDUs - 13***

***PMI's Talent Triangle Breakdown***

Technical - 7.00  
Leadership - 3.00  
Strategic - 3.00



face-to-face



virtual  
instructor-led

***Course Description:*** The Project Management Institute publishes a set of good practices known as the Project Management Body of Knowledge (*PMBOK® Guide*). In alignment with *The Standard for Project Management*, this guide provides a structure for running an effective project. The guide focuses on delivering outcomes, shifting from a process-based standard to one based on principles.

## **Course Objectives:**

**Objective 1: Review the changes made in the *PMBOK® Guide – 7<sup>th</sup> edition***

**Objective 2: Examine *The Standard for Project Management***

Discuss the relationship between the *PMBOK® Guide – 7<sup>th</sup> edition* to  
*The Standard for Project Management*  
Summarize the twelve project management principles

**Objective 3: Detail the *PMBOK® Guide – 7<sup>th</sup> edition* project domains**

Stakeholder Performance domain  
Team Performance domain  
Development Approach and Life Cycle Performance domain  
Planning Performance domain  
Project Work Performance domain  
Delivery Performance domain  
Measurement Performance domain  
Uncertainty Performance domain

**Objective 4: Examine the tailoring process in project management**

**Objective 5: Examine models, methods, and artifacts used in the domains**



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DR. KEITH MATHIS, PMP, PMI-ACP, CSM  
WANDA MATHIS, M.ED. PMI-ACP

# PROJECT MANAGEMENT TRAINING

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