

# MILESTONE

*Providing Stepping Stones  
Along the Path to Success*



A WOMAN-OWNED  
SMALL BUSINESS

PROCESS  
IMPROVEMENT

Throughout a project, every effort is made to ensure that the project meets the quality standards that the customer desires. Process analysis helps to identify opportunities for process improvement by examining problems, constraints, and non-value-added activities that occur during a process. Continuous quality improvement exists in two primary areas: Product and service improvements and Process improvements. In this *Milestone*, we will look at Process Improvements.

Project Quality Management supports the continuous process improvement activities as undertaken on behalf of the performing organization. A continuous process improvement plan should be developed in the Quality Plan. The Quality Plan details how the project processes will be measured and how the processes can be analyzed so that continuous improvements can be made and measured. It includes process boundaries, configurations, metrics, and targets for improved performance.

Process improvements will reduce cost, enhance the product grade, and shorten the time needed to perform a task. This may look like providing additional training for workers, simplifying the flow of the process, using materials which match the manufacturing requirements, or purchasing machines to do manual labor.

Plan-do-check-act (PDCA) and Six Sigma are two of the most common quality improvement tools used to analyze and evaluate opportunities for improvement. Let's look at a few other process improvement tools that you can use.

#### ***PDCA***

Plan-Do-Check-Act helps organizations efficiently identify processes that need improvement

#### ***Six Sigma***

Six Sigma provides a general approach to reduce waste. It is a collection of methods to analyze cause and effect relationships to discover opportunities for improvement. (To learn more about Six Sigma, read our August *DMAIC Methodology Milestone*)

#### ***Kaizen***

Kaizen is a Japanese term for improvement or change for the better. This focuses on making small shifts in the corporate culture to improve quality by preventing mistakes from happening.

#### ***Kanban Boards***

Kanban Boards are a fantastic way to visually see how a project is progressing which naturally leads to improved processes.

#### ***Total Quality Management***

TQM looks at customer satisfaction, prevention over inspection, management responsibility, and continuous improvement to cultivate long-term success.

This is just a small sampling of the many tools that are available to improve processes within a project.

Join Dr. Mathis on Friday, November 12 for our free *Process Improvement* webinar. If you cannot attend, a replay link will be sent out after the webinar. To register, go to **[www.themathisgroup.com/webinars](http://www.themathisgroup.com/webinars)**.

## UPCOMING FREE WEBINAR

### PROCESS IMPROVEMENT

FRIDAY,  
NOVEMBER 12

10:00 - 11:00 AM CST

1 PDU

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## SATISFIED CLIENTS OF THIS COURSE

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# PROJECT QUALITY ASSURANCE, MONITORING AND AUDITING

***PDU's - 13***

**PMI's Talent Triangle Breakdown**

Technical - 13.00



**Course Description:** In this course, participants will focus on issues such as how to maintain quality by using audits and evaluations for monitoring purposes. Quality theories taught by Drs. Deming and Juran will be included as foundations for implementing new quality initiatives. In addition, several types of project audits will be explored as a means of controlling the project with more efficiency. This course will follow one or more of Project Management Institute's knowledge areas of the *PMBOK® Guide*.

## **Course Objectives:**

### **Objective 1: Examine continuous process improvement for project processes**

- Discuss five key checkpoints for quality management
- Analyze the mainline quality and monitoring processes
- Analyze the specific actions to improve quality
- Discuss quantitative measurements
- Examine the six general types of cost

### **Objective 2: Analyze the tools for quality control**

- Evaluate Deming's 14 points to maintaining quality
- Identify Juran's 10 symptoms to quality problems
- Define the three major processes of project quality management
- Examine the process of quality assurance
- List the nine C's of quality
- Evaluate the four steps to Force Field Analysis
- Discuss seven keys to problem solving implementation

### **Objective 3: Examine benefits of project auditing**

- Analyze project performance audit
- Examine customer acceptance audit
- Discuss methods for making recommendations
- Compare recording techniques for making recommendations
- Develop project audit performance points

### **Objective 4: Discuss recovery assessment process and model**

- Examine recovery indicators
- Examine a project recovery plan
- Discuss recovery lessons learned



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**DR. KEITH MATHIS, PMP, PMI-ACP, CSM**  
**WANDA MATHIS, M.ED. PMI-ACP**

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9515 N Spring Valley Dr  
Pleasant Hope, MO 65725  
800-224-3731  
417-759-9110  
(voice/fax)

[www.themathisgroup.com](http://www.themathisgroup.com)

keith@themathisgroup.com  
wanda@themathisgroup.com

DUNS Number:  
007722098  
CAGE: 3C1N9  
GSA Contractor Number:  
GS-02F-0010V

