# MILESTONE Providing Stepping Stones Along the Path to Success



# STAGES OF A PMO

A few months ago we looked at key roles and responsibilities of a Project Management Office. We learned that a PMO is a group that standardizes the project management processes for an organization. This month we will examine five functions of a PMO.

#### **Practice Management**

Practice Management provides a common approach and frame of reference for conducting project management activities within an organization. It specifies project performance standards and establishes project management processes, tools, and practices. This function sets the tone for how the PMO will operate throughout the organization. In order to ensure effective design, development, and implementation of a project management methodology, select experts who have extensive project management experience in the industry and understand the organization's project management environment.

#### Infrastructure Management

Infrastructure Management facilitates establishing a professional project management environment. They will develop and maintain the PMO charter, develop project management policies, and establish the project manager's authority. Under this umbrella, they also work hard to establish project team requirements and manage project facilities and equipment.

#### **Resource Integration**

Resource Integration manages the competency, availability, and performance of project resources. This involves acquiring, assigning, deploying, managing, and closing out resources for every project. When there are multiple projects happening simultaneously, this becomes a huge task that requires great organization. Another aspect of this function is training and educating the project team. In order for teams to be effective, they have to know the best ways to complete a project. The PMO helps give them those skills.

#### **Technical Support**

Technical support is so much more than making sure that all the computers are up and running. It also provides project management advice, counsel, and support to project managers and project teams through mentoring, planning support, project auditing, and project recovery.

#### **Business** Alignment

Business Alignment introduces the organization's business perspective into the project environment. It is during this function that customer and vendor relationships are managed. They will verify all documents of the project's contract to ensure that everything has been approved, signed, and is ready to go. Then the contract will transfer to the project manager's responsibility. The PMO will also help measure the customer's satisfaction with the project. With the vendor, they will solicit proposals, administer contracts, identify the vendor's needs, and monitor the vendor's performance.

A PMO can be a great asset to project teams. They can offer valuable resources and information to project managers as they complete their projects.

Join Dr. Mathis on Friday, February 19 for our free *PMO Marching Orders* webinar. If you cannot attend, a replay link will be sent out after the webinar. To register, go to www.themathisgroup.com/webinars.

## SATISFIED CLIENTS OF THIS <u>COURSE</u>

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## PROJECT MANAGEMENT OFFICE (PMO) - 3 DAY Creating a Center of Excellence for Efficient Project Delivery



*Course Description*: This three-day course will give each participant an in-depth opportunity to engage in a complete examination of the breadth of the Project Management Office. Participants will examine the role, purpose, and different models used, as well as how an organization would approach establishing a PMO. Participants will learn best practices for establishing, managing, and successfully leading toward project excellence with a PMO. We will discuss methodologies for the PMO that will allow students to understand and implement project management core competencies across the organization.

#### **Course Objectives:**

#### **Objective 1: Examine why a PMO fails**

Discuss various environments in which a PMO will thrive Discuss the reasons why any organization should consider a PMO Examine how a PMO impacts organizational change and internal culture Examine the PMO in relationship to portfolio management Relate the PMO to project management Examine the relationship with program management Discuss the differences between a Project Office and a Center of Excellence Create a list of standards the PMO will follow List what a PMO should do Identify how the PMO should support the strategic plan Discuss the link between strategic objectives and PMO Analyze the PMO model Apply PMO governance

#### **Objective 2: Assemble the right PMO staff**

Examine the role of executive leadership and sponsorship to the PMO Create the PMO methodology and services Discuss the PMO roles and responsibilities Discuss organizational change and acceptance of the PMO Discuss training and mentoring provided by PMO Examine core competencies and a team development model

#### **Objective 3: Develop a curriculum for internal project management training**

Discuss the benefits of creating an internal certification Create metrics for measuring the PMO effectively Discuss evaluation and oversight strategies Examine project recovery processes and solutions Develop a model for creating internal best practices

**Objective 4: Discuss better ways of establishing customer relationships** 

Examine the relationship between a PMO and vendor contractor



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Every person has worth and should be treated with respect.



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